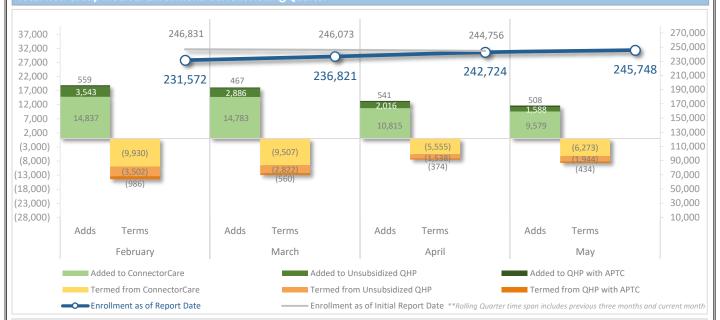
May 4, 2017*

CCA Board Report Metrics

HEALTH CONNECTOR

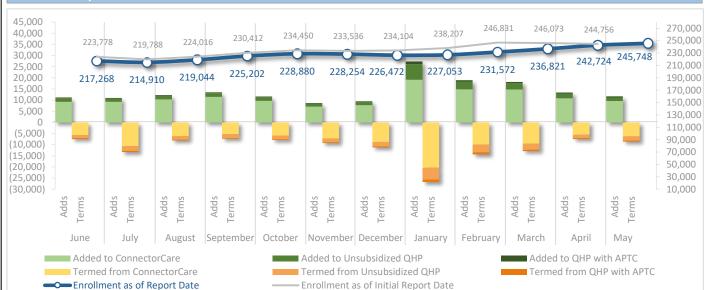
*Reporting period through May 1, 2017 Source: NTT Data Financial Management System (FMS) All Spans Extract – May 2, 2017

Total Non-Group Medical Enrollment: Current Rolling Quarter**



- "Adds" is defined as the total number of members who begin coverage for that month and were not enrolled in coverage during the prior month as
 of the report date. Movement between program types is not considered an "Add".
- "Terms" is defined as the total number of members who are no longer covered for that month and were enrolled in coverage during the prior month as of the report date. Movement between program types is not considered a "Term".
- · The enrollment lines show the total number of members who have coverage for that month.
 - "Enrollment as of Report Date" (blue line) is defined as the total number of members with coverage in that month as of the current report date and reflects retroactive adds and terms in the coverage month they take effect. These enrollment counts are dynamic.
 - "Enrollment as of Initial Report Date" (gray line) is defined as the total number of members who were enrolled in coverage as originally reported in the CCA Board Report Metrics published for that month, excluding retroactivity. These enrollment counts remain static month to visualize the effect of retroactivity.

Total Non-Group Medical Enrollment



This report was reformatted in August 2016 with an updated methodology that tracks changes in enrollment (i.e., adds and terms) based on the member's benefit start date. Previous reports tracked changes in enrollment as of the coverage month they took effect. For example, if an unsubsidized member began coverage in January and then failed to pay her premium for February and March coverage, in April she will be retroactively terminated as of February 1 and she will be reported as a term in the month of February; previously, she would have been reported as a term in April.

May 4, 2017*

CCA Board Report Metrics

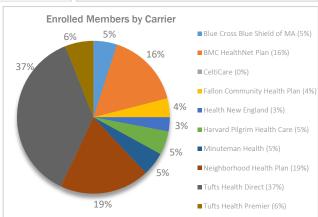
*Reporting period through May 1, 2017 Source: NTT Data Financial Management System (FMS) All Spans Extract – May 2, 2017

Non-Group Medical Enrollment - Unsubsidized QHP and APTC

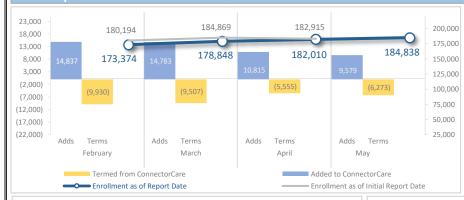


- 51,137 individuals are enrolled in non-group medical Unsubsidized QHP coverage and 9,771 individuals are enrolled in QHP with APTC plans.
- 1,274 members who were enrolled in April ConnectorCare plans are now enrolled in Unsubsidized QHP or APTC coverage for May.
- 72% of members are enrolled in either Neighborhood Health Plan, Tufts Health Direct, or BMC HealthNet Plan, with all other carriers each representing less than 10% of the enrolled population.

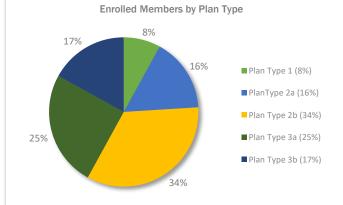


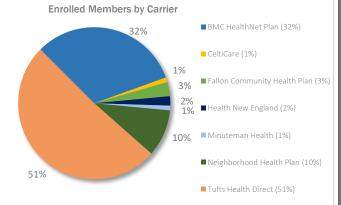


Non-Group Medical Enrollment - ConnectorCare



796 members who were enrolled in Unsubsidized/APTC plans in April became eligible and enrolled in May ConnectorCare coverage.



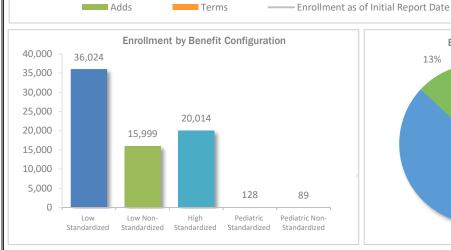


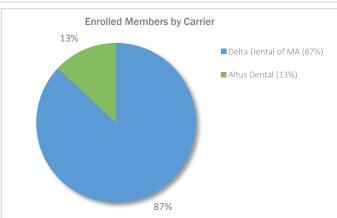
CCA Board Report Metrics



*Reporting period through May 1, 2017 Source: NTT Data Financial Management System (FMS) All Spans Extract – May 2, 2017







Enrollment as of Report Date

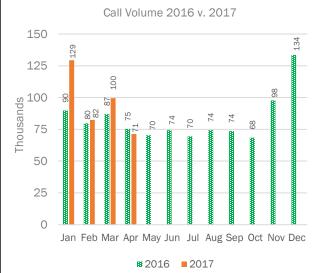
May 4, 2017* **CCA Board Report Metrics** Reporting period through May 1, 2017 ources: SBSB SHOP Database – May 1, 2017; NTT Financial Management System (FMS) – May 1, 2017 Small Group Medical Enrollment** 6.165 6,218 6.157 6.104 6,330 6,286 6,400 6,405 6,464 6,386 6,233 400 5,989 8,000 350 0 \circ 6,000 300 4,000 250 1,447 1,444 1,497 1.392 1.378 1,385 1,377 1,383 1,374 1,385 1,467 1.401 200 2,000 150 100 50 (2,000)0 29) (4,000)(50)(6,000) Adds Adds Adds Terms Adds Adds Adds Adds erms erms Terms Adds November December June July August September October January February March April May Group Adds Group Terms - Group Enrollment — Member Enrollment **Enrolled Groups by Metallic Tier Enrolled Groups by Carrier** ■ Blue Cross Blue Shield of MA (5%) 600 5% ■ BMC HealthNet Plan (5%) 500 ■ CeltiCare (0%) 400 Fallon Community Health Plan (5%) 16% 300 ■ Harvard Pilgrim Health Care (19%) 413 ■ Health New England (4%) 200 348 19% ■ Minuteman Health (4%) 100 ■ Neighborhood Health Plan (30%) 0 4% ■ Tufts Health Direct (16%) Platinum Gold Silver 4% Bronze 30% ■ Tufts Health Premier (12%) **Small Group Dental Enrollment**** 200 1,400 1,125 1.118 1,064 1,069 1,073 1,105 1,029 1,067 1,085 987 975 175 1,200 150 1,000 125 800 100 600 215 212 200 203 202 204 210 201 194 75 186 186 400 172 50 O 200 25 2 0 10 4 6 5 3 6 0 0 (1)(200)(3) (6) (25)(400)Adds Adds Adds Adds Adds Adds Adds Adds Adds Adds **Ferms Ferms Ferms** Terms erms **Ferms** Terms **Ferms Ferms Ferms Ferms** Terms February June November December July September October January March April Mav Group Adds Group Terms Group Enrollment Member Enrollment **Enrolled Groups by Metallic Tier Enrolled Groups by Carrier** 71% 4% ■ Delta Dental of MA (71%) 5% ■ MetLife (7%) 13% Altus Dental (13%) 28% 7% ■ Blue Cross Blue Shield of MA (5%) 1% Guardian (4%) 71% High Low Pediatric-only ** May counts do not include BCBS membership and reference a subset of data resulting in preliminary enrollment counts ** Group adds and terms represent a point-in-time snapshot of small group membership and may not include membership retroactivity

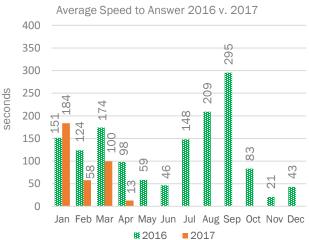
CCA Board Report Metrics

*Reporting period through April 30, 2017 Source: NTT Data

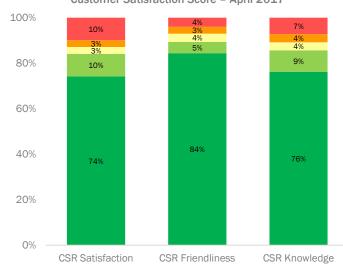


Customer Experience

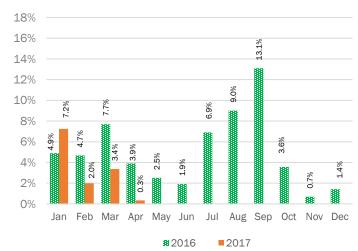




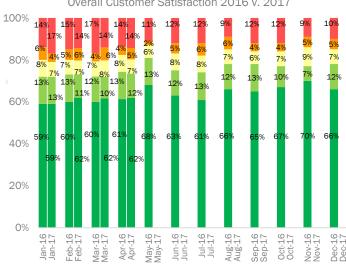
Customer Satisfaction Score - April 2017



Abandonment Rate 2016 v. 2017



Overall Customer Satisfaction 2016 v. 2017



Questions

- -How satisfied are you with how our customer service representative resolved your issue today?
- ---How friendly and courteous our customer service representative was today?
- --How satisfied are you with the knowledge of the customer service representative you spoke with today?
- -How satisfied are you with the overall service provided to you by the Health Connector today?

Very dissatisfied Neither dissatisfied or satisfied Dissatisfied Satisfied Completely satisfied

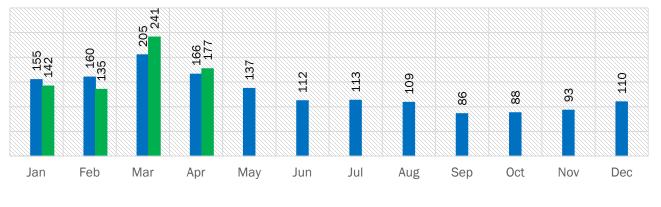
CCA Board Report Metrics



Customer Experience

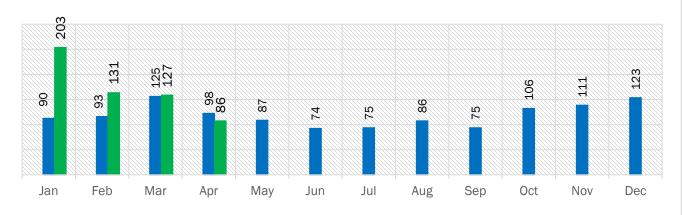
*Reporting period through April 30, 2017 Source: NTT Data

Number of Urgent Services Cases Received (Monthly)



■2016 **■**2017

Number of Ombudsman Cases Received (Monthly)



■2016 **■**2017

Inventory Aging

